



Health Services
LOS ANGELES COUNTY

February 19, 2020

**Los Angeles County
Board of Supervisors**

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First District

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Second District

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Fifth District

TO: Supervisor Kathryn Barger, Chair
Supervisor Hilda L. Solis
Supervisor Mark Ridley-Thomas
Supervisor Sheila Kuehl
Supervisor Janice Hahn

FROM: Christina R. Ghaly, M.D.
Director

**SUBJECT: OFFICE OF DIVERSION AND REENTRY (ODR)
QUARTERLY REPORT**

Christina R. Ghaly, M.D.
Director

Hal F. Yee, Jr., M.D., Ph.D.
Chief Deputy Director, Clinical Affairs

The mission of the ODR is to develop and implement county-wide criminal justice diversion for persons with mental and/or substance use disorders and to provide reentry support services to vulnerable populations. The goals of ODR include reducing the number of inmates with mental health and/or substance use disorders in the Los Angeles County Jails, reducing recidivism, and improving the health outcomes of justice involved populations who have the most serious underlying health needs.

Please find the attached quarterly report in dashboard format for July-September 2019. If you have any questions, please contact me or Judge Peter Espinoza, Director of ODR at (213) 288-8644.

CRG:pe

Attachment

c: Chief Executive Office
County Counsel
Executive Office, Board of Supervisors

113 N. Figueroa Street, Suite 912
Los Angeles, CA 90012

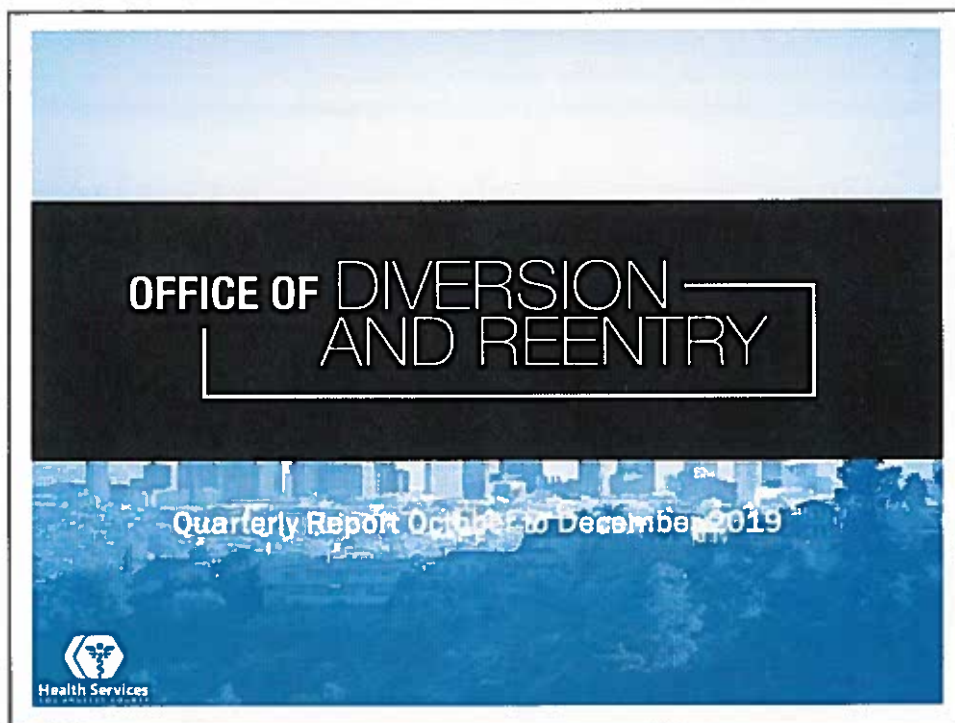
Tel: (213) 288-8501
Fax: (213) 481-0503

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*"To advance the health of our
patients and our communities by
providing extraordinary care"*



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ODR MISSION

- **Develop and implement county-wide criminal justice diversion for persons with mental health and/or substance use disorders and provide reentry support services to vulnerable justice involved populations.**
- **The goals of ODR include reducing the number of inmates with mental health and/or substance use disorders in the Los Angeles County Jails, reducing recidivism, and improving the health outcomes of justice involved populations who have the most serious underlying health needs.**

ODR APPROACH

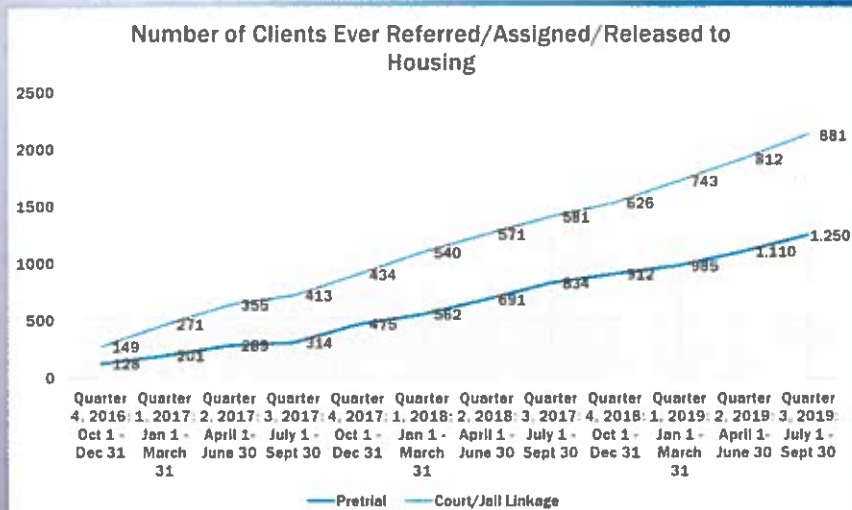
- **The Assessment:** ODR carefully and thoroughly assesses each individual patient in custody, both clinically and legally before requesting a court date to have that person removed from custody and placed into ODR's programs.
- **The Hearing:** Whether or not an individual patient is placed into an ODR program is determined by a judge during an adversarial process where prosecution and defense argue their positions.
- **The Conditional Release:** If the judge allows release, the patient is ordered to ODR, and only an ODR program may pick-up the individual from jail.

ODR HOUSING

- A permanent supportive housing and treatment program that serves individuals who are incarcerated in the Los Angeles County Jails, are homeless, and have a serious mental health disorder.
- Clients are connected to interim housing upon release and continue on to permanent supportive housing.
- Since August 2016, ODR has served 2,394 homeless clients.



ODR HOUSING CLIENTS SERVED EACH QUARTER

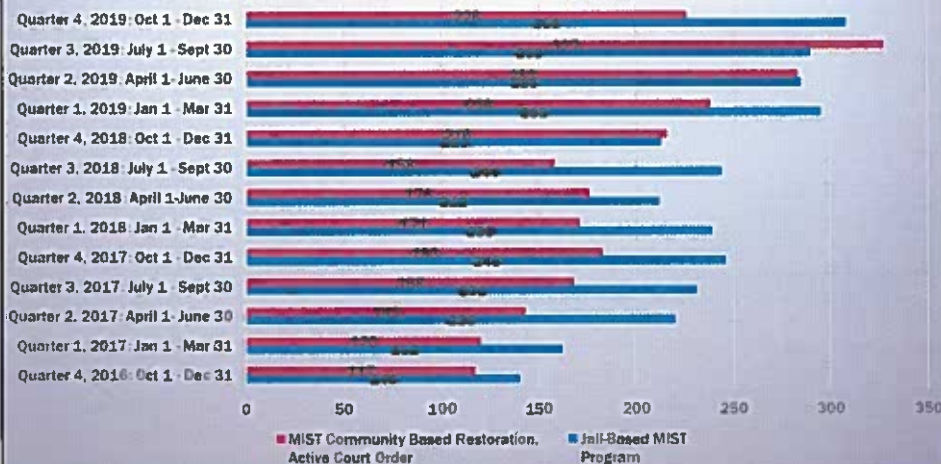


MIST-COMMUNITY BASED RESTORATION

- The Misdemeanor Incompetent to Stand Trial-Community Based Restoration (MIST-CBR) program** diverts individuals facing misdemeanor charges who are found incompetent to stand trial into community based settings to be restored to competency.
- Since October of 2016, **1,680** clients have been removed from jail and connected to community based treatment including community outpatient, inpatient, Institutes for Mental Disease (IMD), and supportive housing programs.

MIST-CBR CLIENTS SERVED EACH QUARTER

Number of Clients Ever Released to Housing



FIST-COMMUNITY BASED RESTORATION

- In July 2018, ODR launched the **Felony Incompetent to Stand Trial-Community Based Restoration (FIST-CBR)** program to divert individuals facing felony charges who are found incompetent to stand trial into community based settings to be restored to competency.
- Since July 2018 a total of 440 clients have been removed from jail and connected to community based treatment including through PC 1370 (a)(1)(G) which allows those on the list who have become competent to be adjudicated and diverted to housing and care in the community.

DEPARTMENT OF STATE HOSPITALS DIVERSION

- In 2018 California passed legislation creating a new way for courts to authorize pre-trial diversion for individuals with serious mental disorders who are charged with certain felony or misdemeanor crimes.
- Since the launch of the program on March 1st to Dec 31st, the Department of State Hospital Mental Health Diversion (DSH Diversion) program diverted 78 clients.
- As part of the legislation, funding was set aside for LA County to divert clients who are likely to become FIST. ODR was awarded a contract by the Department of State Hospitals to serve 200 individuals over three years.

ODR HOUSING MATERNAL HEALTH DIVERSION PROGRAM

- Under the directive of the LA County Board of Supervisors, ODR has prioritized diverting pregnant women from the jails to the community with supportive services and housing provided by ODR. ODR Housing Maternal Health Diversion Program launched in April 2018.
- A majority of these pregnant women reside in specialized interim housing settings that allow women to remain with their children until they can move into permanent supportive housing.
- As of December 2018, 121 pregnant women were diverted from LA County Jails with 106 currently active. Between Oct-Dec. 2019, 13 new pregnant women entered the program and 38 women are currently in permanent supportive housing.

OLIVE VIEW MEDICAL CENTER INPATIENT PSYCHIATRIC UNIT

- 18-bed ODR Psychiatric Unit at Olive View-UCLA ("6C") opened July 16, 2018 and serves the most acute psychiatric patients in custody.
- Patients come primarily from the jail's Forensic Inpatient Unit (FIP) watch list.
 - Patients are selected based on acuity and ability to divert charges.
 - 6C addresses the acute psychiatric bed crisis in the jail and helps LAC meet its obligations under the DOJ settlement agreement.
- Since inception (July 16, 2018), we have admitted **216** patients with a combination of clients from ODR's FIST, MIST and ODR Housing programs.
 - **216** have graduated (stepped down to a lower level of care)
 - Average length of stay of graduates: **39** days

LAW ENFORCEMENT ASSISTED DIVERSION (LEAD)

- Law Enforcement Assisted Diversion (LEAD) is a community diversion program that aims to reduce recidivism and increase public safety.
- Provides individuals at high risk of recidivism for substance use and/or prostitution offenses with harm reduction based case management, housing, mental health and substance use treatment, and supportive services.



LEAD South Los Angeles/North Long Beach

- Launched November 2017
- 317 clients referred; 160 enrolled (Goal: 300 referred; 160 enrolled)
- 84% were homeless at time of referral; currently 102 clients in permanent housing and 15 clients in interim housing.

LEAD Hollywood

- Launched May 2019
- 44 clients referred; 34 enrolled (Goal: 100 referred; 60 enrolled)
- 98% were homeless at time of referral
- 3 are in interim housing

OVERDOSE EDUCATION + NALOXONE DISTRIBUTION PROGRAM (OEND)

- ODR has launch the DHS Overdose Education and Naloxone Distribution Program (OEND). Naloxone is a medication used to reverse opioid overdose.
- **Populations:** OEND aims to reach individuals who have recently been released from incarceration and the broader reentry population, and high-risk individuals who encounter DHS programs and who are likely to be present at the scene of an overdose.
- **Program Participation:** To date, 41 programs (either DHS or DHS-contracted) have registered to participate in the OEND program.

OVERDOSE EDUCATION + NALOXONE DISTRIBUTION PROGRAM (OEND)

- **Custody Program:** In December 2019, LA County jails began playing training videos in the release areas and people leaving jail had access to free naloxone through vending machines.
 - More than 800 doses of naloxone per week are being dispensed from LA County jails.
- **Videos:** By end of 2019, overdose prevention and response training videos were completed for use in: LA County jails, the Probation Department, street outreach, housing sites, and substance use treatment centers. Videos are available at: LAODprevention.org
- **Community Distribution:** By the end of 2019, over 40 different agencies had been trained on overdose prevention and has access to a supply of naloxone for their staff/clients.



LA FREE THE VOTE- CAMPAIGN TO REGISTRAR JUSTICE INVOLVED VOTERS

Forward Motion between
Sept-December 2019

- The Office of Diversion and Reentry put forward \$200,000 of funding and released a solicitation for Community Organizing services in 2020.
- The Office of Diversion and Reentry reached out to the philanthropic community through the Center for Strategic Partnerships to seek further funding for community organizing services.
- ODR and the RR/CC collaborated to release the first ever LA Free the Vote Newsletter

BREAKING BARRIERS

- **Breaking Barriers** is a 24 month rapid rehousing program that provides short term rental subsidies, employment services and case management to adult felony probationers in LA County.
- **Primary goals are to:**
 - Reduce recidivism to jail and prison
 - Increase housing retention
 - Maintain employment
- Since the beginning of July 2015, Breaking Barriers has served over 500 individuals (26 clients between Oct to Dec 2019) and has 169 clients currently in permanent housing.

PROPOSITION 47 ROUND 1 UPDATE

- ODR Proposition 47 funds are being allocated to the following programs:
 - **Reentry Intensive Case Management Services (RICMS):** a case management and systems navigation program serving the justice involved population. Services are delivered by Community Health Workers who have lived experience of reentry and incarceration. (see slide 19).
 - **Reentry Interim Housing:** supportive residential settings for homeless clients to meet the needs primarily of RICMS clients.
 - **Camp Gonzales:** a former juvenile camp is being reimagined into a vocational and rehabilitative center slated to open in 2020. ODR's Proposition 47 funds will be used towards bridge housing beds for justice-involved clients and will include vocational programming.

PROPOSITION 47 GRANT ROUND 2 AWARD

- BSCC awarded ODR a second round of Proposition 47 grant funds totaling \$18,616,627 for 2019 through 2023. The new funds will be used to:
 - ODR is planning for new programming to be implemented in Early 2020.
 - Continue to provide RICMS and reentry interim housing services.
 - Create workforce development programming that will connect individuals to transitional employment and skills training opportunities in high-growth sectors such as hospitality, construction, technology, and advanced manufacturing.
 - Link individuals to opportunities for civic engagement through voter registration and education on voter eligibility.

REENTRY INTENSIVE CASE MANAGEMENT SERVICES (RICMS)

- Wraparound care coordination and service navigation for justice involved individuals to improve health outcomes and reduce recidivism. Services are provided by Community Health Workers with lived experience in the justice system.
- Program has developed a relationship with California Department of Corrections and Rehabilitation (CDCR) to pilot parole referrals into RICMS. It will expand the pilot in September to serve additional SPAs.
- Program is piloting a co-location of community health workers at probation area offices to strengthen probation referrals.
- Program has grown to 29 providers and 88 Community Health Workers.
- Program launched in April 2018 and has served 7,189 justice involved individuals. The program has served 3,310 clients between Oct to Dec 2019. Referrals come from probation, CDCR, county jails, and community based organizations.

INVEST PROGRAM

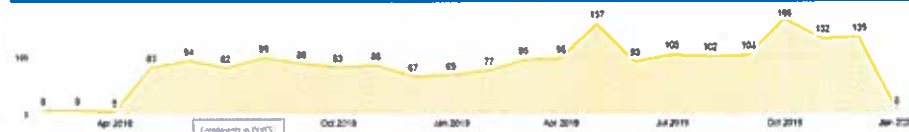
- INVEST launched in January 2018. This collaboration between Probation, Workforce Development Aging and Community Services (WDACS), and ODR provides adult felony probationers a path to living wage employment through individualized employment support services and training.
- The INVEST program offers career development planning, training, and support to clients from two co-located Probation Officers and two INVEST-dedicated AJCC staff in WDACS American Job Centers of California (AJCC).
- Currently, 832 individuals are enrolled. Once at capacity, the program anticipates serving 600 clients per year.

INVEST BY THE NUMBERS

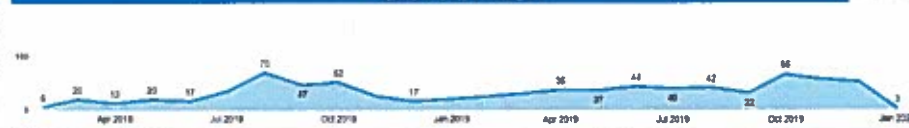
Monthly High-Level Summary

Referrals Submitted	Referrals in Progress	Enrolled in INVEST*	Participants Trained	Participants in Transitional Employment	Participants Exited	Units Insured Employment Rate
2,057	515	832	175	131	405	47.2%

Referrals Submitted



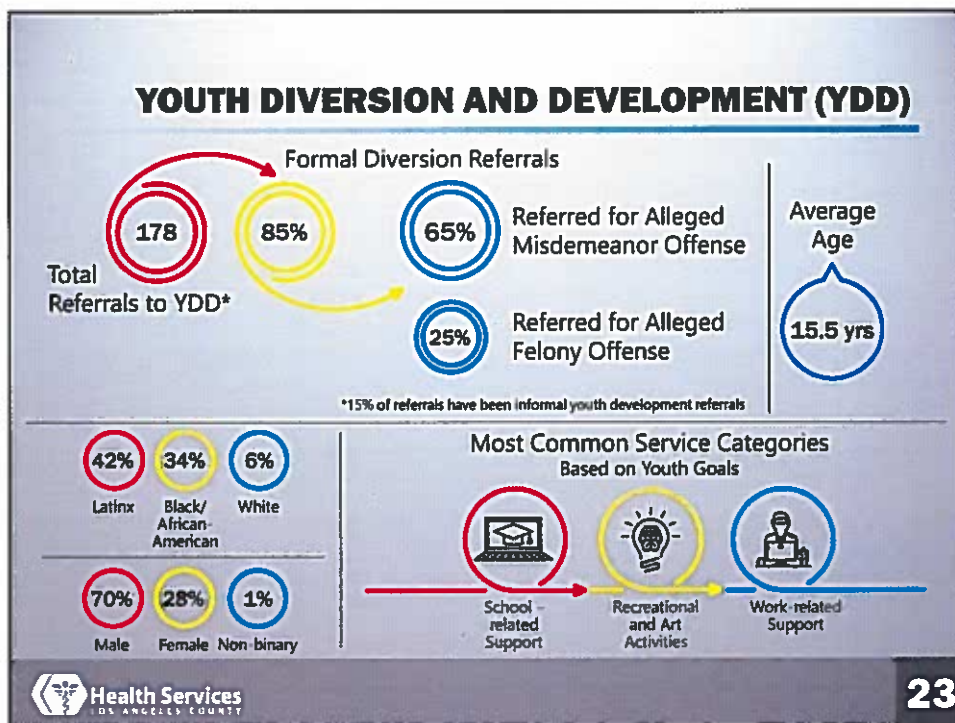
Enrollment in INVEST



YOUTH DIVERSION AND DEVELOPMENT (YDD)

- YDD continues to launch the work of 8 community-based providers in 10 program sites for the first cohort of diversion providers, with 5 of 10 sites actively diverting youth at this time.
- YDD continues to convene the YDD services provider learning community on a monthly basis, to strengthen a community of practice and discuss implementation efforts.
- YDD is working with the Children's Defense Fund, Public Counsel, and Youth Justice Coalition to develop a plan to support youth under the state's new minimum age of court jurisdiction.
- YDD is working with the Vera Institute to support YDD diversion services providers in increasing capacity to support foster youth who are diverted for services.





YDD FUNDING UPDATE

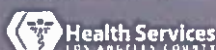
- YDD was awarded a \$2,997,953 Youth Reinvestment Grant by the Board of State and Community Corrections for the period of July 2019-February 2023.
 - Grant funds will support expansion of youth diversion services in the cities of Compton and Los Angeles; along with two additional, yet to be determined, areas in the County.
- YDD is supporting with \$575,000 in County funding to California Community Foundation, meeting match requirements for LA County's Obama Foundation My Brother's Keeper (MBK) grant.
 - YDD's facilitation of County funding will support expansion of CCF's Bloom school-based mentorship initiative for the 19-20 and 20-21 academic years.

COMMUNITY REENTRY CENTER

- The Community Reentry Center (CRC) at DOORS provides an array of comprehensive supportive services to address the barriers of individuals on adult felony supervision, their families and the community. Such services include but are not limited to housing, employment, legal aid, educational support, mental health assessment and linkage, substance use counseling and health and healing through the arts. The services are provided in a welcoming environment by county partners and community-based organizations that are considered leaders in the reentry work and experienced professionals with high risk communities.

Our Vision: An inclusive community where everyone impacted by the justice system can thrive and fully participate in society.

Goal: To provide targeted services to justice impacted individuals and their families, who are reentering community settings, to reduce recidivism and to enhance the overall social health and wellbeing of individuals while improving their community connectedness.



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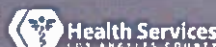
THE CENTER, THE COMMUNITY, THE SERVICE



Community Development

Goal: To create a safe space for community members to experience a positive connection with community based organizations and county partners while accessing services and engaging with other community members.

The overall goal is to increase economic opportunities and ensure equality and justice for all community stakeholders.



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D.O.O.R.S. LINKAGE

October – December 2019 Update:

Referrals	# of Individuals
Referred by Probation	283
Referred by Community	112
Total Individuals Referred	395

Services Linked	# of Individuals
Anger Management	15
ANWOL	15
Clothes	5
Domestic Violence	1
Education	43
Employment	107
Employment - INVEST/WDACS	22
Housing	101
ICM	13
Legal Aid	37
Mental Health	19
Other	6
Parenting	3
Sub. Abuse - HOPICS	15

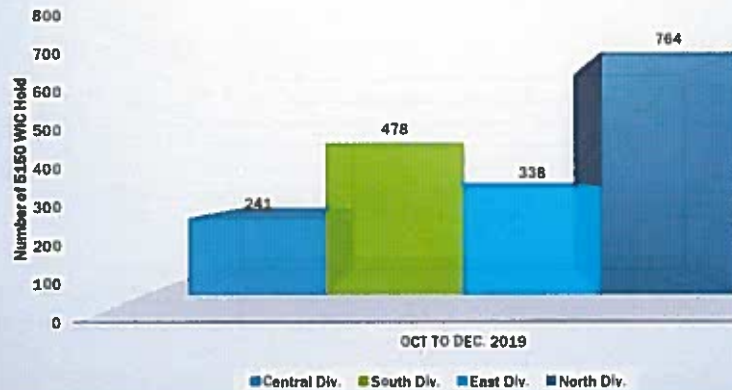


ODR SUPPORTS CIT AND MET

- Critical Intervention Training (CIT)
 - ODR provides funding to support the Sheriff Department's CIT program, which plans to provide a 32-hour training to approximately 2,620 patrol personnel until June 2021.
 - The goals of CIT include reducing use of force in the field, improving the linkage of persons with mental illness and SUDs to services rather than booking and incarceration, and reducing recidivism.
 - From October – Dec. 2019, 115 personnel were trained (1,388 personnel have been trained since December 2016)
- Mental Evaluation Teams (MET)
 - ODR provides funding to DMH and the Sheriff's Department to support the Mental Evaluation Teams, specially-trained field units that respond to community members who have a mental disorder and are in crisis (e.g., barricaded suspects, suicide threats, other self-inflicted injuries).

MENTAL EVALUATION TEAM (MET)

Mental Health Crises Resulting in 5150 WIC "Hold"
in LASD Patrol Divisions
Oct to Dec. 2019



MIST* CLIENT SUCCESS STORY

- Prior to MIST, Billy was homeless and uncared for in the streets of Los Angeles. When recalling what it was like when he first arrived at the house, he stated "I was a mess and I was in hell. When I got here, I thought I died and came to heaven," he chuckled. "...they welcomed me in, it felt warm and cozy. People were nice to me. Ms. Carolyn [resident aide] was the nicest lady ever. She gave me a stack of clean clothes and soap and I immediately took a shower."
- Today Billy is 130 days sober from all substances, he is clean and well groomed, he is insightful, cheerful, tender, and remorseful for the way he was behaving in prior months. He independently apologized to the other residents for being so disruptive stating "I hear voices. I'm sorry for the way I was acting." He is stable for the first time in over a decade.
- Recalling the support he received from MIST provider HR360, he complemented the resident aide staff "...they were like a father kind of to me. And it felt so good to be treated that way." When mentioning his clinician his eyes instantly beam. "Reyna has had the biggest influence on me out of anyone by far. Anytime I have a problem I can go to her and she treats me the way I should get treated. The way I wish to be treated." Reyna has reconnected Billy with his mother and has been supporting him in developing a healthy relationship with her. "[Reyna's] my hero."



*Misdemeanor Incompetent to Stand Trial

INTERIM HOUSING AGENCY SPOTLIGHT

- **MENTORS**, one of ODR's newest interim housing providers, opened a newly remodeled 24 bed interim housing site for men in the ODR Housing program.
- This new site helps to meet ODR's goal of ensuring interim housing is available throughout Los Angeles County, including in the vicinity of the Diversion Court at the LAX Courthouse.
- On-site interim housing services includes:
 - 24-hour staffing with nursing and medication support
 - Mental health case management services
 - Care coordination with case managers, mental health providers and health care personnel
 - Community based social and therapeutic activities
- In addition to providing great support for the clients, the staff throw one heck of a holiday party!

